In This Issue

On the cover this month is Hunter Mead, Professor of Philosophy and Psychology at the Institute, surrounded by just a few of the thousand organ pipes which currently occupy the spare bedroom of his house on North Chester Ave. in Pasadena.

Prof. Mead is probably one of the few poor people in the — well, let's say world — who has a functioning pipe-organ in his parlor. If you're curious — as we certainly were — as to how, and more particularly, why it got there, you'll find Dr. Mead's True Confession on page 17 of this issue.

Challenge to Management

President DuBridge's article on page 7 is adapted from a speech he made before the American Management Association in San Francisco on January 18. Originally titled, "The Challenge of Science and Technology to Management," the speech has already been abstracted in Time, and is to be reprinted by the American Management Association. We think it's one of the best Dr. DuBridge has made in some time.

Millikan Autobiography

Last month E & S ran an extract from "The Autobiography of Robert A. Millikan". CONTINUED ON PAGE 6
Like many other modern plants, the new AiResearch building uses SMOOT-HOLMAN Illumination Equipment...such as the depressible-plunger type "IndustroLux" and the "Zenith" luminaires shown above...for efficiency-plus, for employee comfort, for trouble-free maintenance...
and for the almost limitless endurance guaranteed by SMOOT-HOLMAN quality.

In This Issue CONT'D.

A. Millikan—which is to be published on March 22—dealing with Millikan's early days at the Institute. This month (page 13) we have another excerpt from the book—"The Two Supreme Elements in Human Progress." In the original draft of the book Dr. Millikan had this section labeled "My Philosophy." It's a rewarding and inspiring piece of writing.

And What's More

C. M. Sturms, who wrote the article on bacteriophage on page 11, is a member of the Institute staff attached to the Office of the President...Please note—the test tubes which all the members of the Phage Group are clutching in their fists in the picture on page 13 are merely drinking glasses filled with port. It's part of the routine whenever the group holds a seminar. Dr. Delbrück pours—and passes out cigars...J. R. Oppenheimer, the distinguished visitor shown above with Dr. DeBride was just one of several L.v.'s who came to Caltech last month. You'll find notes on them on page 22.

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