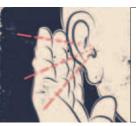
ENDNOTES

WE ASKED CALTECH ALUMS TO SHARE THE ONE LESSON THAT HAS SERVED THEM BEST THROUGHOUT THEIR LIVES. HERE'S WHAT THEY HAD TO SAY:





A back-of-the-envelope calculation works 99 times out of 100.

How much work I could get done at the last minute.

A Caltech alum can learn to do anything.



The honor system! It has ruled my life . . . and my golf game.

Bohnenblust's admonition that no partial credit would be given:

"When the bridge falls down, no one cares that you used the right formula."

There are "rules," and then there are the real rules. You solve problems by not following the "rules." Hardy Martel [BS '49, PhD '56] taught me how to model a system: "Assume the hell out of it until you can solve it. Then add the bells and whistles." Surrounding yourself with smart people really *does* make you smarter.

Don't wait until you get your PhD to get married if the right person comes along.

Work hard, but take interesting vacations.



Never say, "I'll never use this stuff. Why do I have to take this course?"